

### MINUTES OF THE LOCAL GOVERNING BOARD 10<sup>th</sup> MARCH 2020 3.45PM

Present: Kim Wilmer Headteacher (HT)

Dave Brockman (Chair)

Tim Scott

Parent Governor

Tracey Wilson

Peter Aldous

Co-opted Governor

Co-opted Governor

Co-opted Governor

Helen Robson Staff Governor

In attendance: Simon Decker CEO

Nichol Gordon School Business Manager Michelle Brighton Trust Business Manager

Laura Bunting Clerk

Item	Main di	scussions and agreed actions	Action by	
1	Welcon			
		notice had been given and the meeting was quorate. Apologies had been		
	receive	d from S Carter and J Bell and were accepted by the GB. It was noted		
	that no	apologies had been received from D Clarkson. <sup>1</sup>		
2	Declara	tions of business interest		
	2.1	The HT informed Governors she was now a Trustee at Brompton		
		Westbrook.		
		Action: HT to send details of start date of this appointment to		
		Clerk to update declaration of interests on GovernorHub	HT/Clerk	
3	Notifica	ation of AOB		
	3.1	The Chair requested coronavirus be added to AOB. The CEO added		
		the Trust's response would be covered in the Trust update.		
4	Minutes	s of the previous meeting		
	4.1	The minutes of the previous meeting on 28th January 2020 were		
		agreed and signed by the Chair as a true record.		
5.	Matters	arising not covered by this agenda (update on actions)		
	5.1	An actions log was circulated with the agenda. It was noted all		
		actions were marked as complete with the exception of 10.8. T		
		Wilson explained she had found it was a statutory responsibility to		
		have supervision. She referenced paragraph 3.21 of the Statutory		
		Framework for EYFS and section 11 of the Children's Act. There had		
		also been a number of case reviews which supported the need for		
		regular supervision. The HT added the school had organised for an		
		EdPsych to conduct group supervision for TAs. A similar session		
		would be arranged for Teachers and DSLs. She had not yet discussed		
		further support with the Trust. It was noted the DHT held 1 to 1		
		sessions with EY staff but that supervision for senior leaders was also		
		needed.		

<sup>&</sup>lt;sup>1</sup> After the meeting it became clear D Clarkson had sent apologies to the school reception. However due to an urgent incident these had not been passed on. Acceptance of these apologies would be formally agreed at the next meeting of the LGB.

Page 1 of 10

Signed:	Date:
oigneu	Date



6	Governor membership updates		
	6.1	It was noted that T Scott's appointment as Parent Governor would	
		end on 30 March 2020. T Scott confirmed he had not re-stood for	
		Parent Governor but would like to be co-opted as a Governor until	
		the end of this academic year to ensure consistency and allow time	
		for another appointment to be made. It was noted this was a 4 year	
		term but he could stand down at any time. The CEO was in	
		agreement with asking Trustees to approve this.	
		Action: Chair to email Trust Clerk with the LGB recommendation	Chair
		to be added to the next Trust Board agenda.	<b>C.1.4.1</b>
	6.2	It was noted no parents had nominated themselves for Parent	
		Governor and the closing date was that day.	
		Action: DHT to contact parent who had expressed an interest in	
		standing for Parent Governor	DHT
7	Trust U		<b>D</b> 1111
_	7.1	The CEO informed Governors that from September A Wilson would be	
		providing management support as an employee of the Trust. This	
		resolved any previous concerns over conflicts of interest.	
	7.2	The CEO explained that the HT and Business Managers across the	
	7.2	Trust had met yesterday to consider the coronavirus and had agreed	
		to continue to do whatever was advised by the DfE and LA. Schools	
		had already been communicating with parents. Future	
		communication was discussed as well as how teaching and learning	
		could be continued and how staff would continue to be paid. The	
		ability for remote working had also been arranged. He added the	
		situation was changing rapidly.	
	7.3	The HT informed Governors there had been a directive today from	
		Medway following another case in Chatham. There was now a named	
		contact, Paul Clark, for all communication. This was shown to The	
		TBM and CEO who had not yet received this.	
	7.4	A Governor asked about links with the Children's Centre and the	
		effects this may have. The SBM confirmed she planned to speak to	
		them.	
	7.5	The HT informed Governors the Emergency Plan had been amended	
		in the light of coronavirus. A copy of which was provided to the	
		Chair of Governors.	
	7.6	Class Dojo would be used for communication. Only 9 families were	
		not signed up to this and a reminder had been sent to them. Class	
		Dojo would also be used to protect learning. Staff had been spoken	
		to that morning about ensuring they took laptops home, access to	
		the curriculum drive was being given to all staff and facilities for	
		remote banking provided. The importance of handwashing had been	
		highlighted. The HT considered all that could be done at the current	
		time had been. Public Health England guidance was being followed.	
		She highlighted some staff would be going on holiday abroad at	

	Trust had met yesterday to consider the coronavirus and had agreed to continue to do whatever was advised by the DfE and LA. Schools had already been communicating with parents. Future communication was discussed as well as how teaching and learning could be continued and how staff would continue to be paid. The ability for remote working had also been arranged. He added the situation was changing rapidly.	
7.3	The HT informed Governors there had been a directive today from Medway following another case in Chatham. There was now a named contact, Paul Clark, for all communication. This was shown to The TBM and CEO who had not yet received this.	
7.4	A Governor asked about links with the Children's Centre and the effects this may have. The SBM confirmed she planned to speak to them.	
7.5	The HT informed Governors the Emergency Plan had been amended in the light of coronavirus. A copy of which was provided to the Chair of Governors.	
7.6	Class Dojo would be used for communication. Only 9 families were not signed up to this and a reminder had been sent to them. Class Dojo would also be used to protect learning. Staff had been spoken to that morning about ensuring they took laptops home, access to the curriculum drive was being given to all staff and facilities for remote banking provided. The importance of handwashing had been highlighted. The HT considered all that could be done at the current time had been. Public Health England guidance was being followed. She highlighted some staff would be going on holiday abroad at	
Signed:	Page Date:	e 2 of 10



		Easter. The Chair confirmed Governors were fully supportive of	
		the approach being taken.	
	7.7	Governors discussed the effects on mental health for some staff	
		with health related anxiety. The SBM had sent something out from	
		the Mental Health Foundation. The TBM highlighted the availability	
		of Care First for staff could also be promoted.	
	7.8	A Governor asked whether antibacterial hand gel was being	
		<b>provided to staff.</b> It was noted that this was hard to source at the	
		current time and that soap and water was just as good.	
		<b>3</b>	
		4.13pm - The CEO left the meeting	
		The Chair reminded Governors about the Trust celebration event and	
		to RSVP by 3 April.	
8	Income	and Expenditure Report	
	8.1	The Income and Expenditure Report was uploaded to GovernorHub	}
		prior to the meeting. Governors noted that Finance monitoring had	
		reviewed the I&E Report in detail and that although there were	
		small variations of 1 or 2% there were no concerns. The TBM noted	
		that electricity bills were behind and the SBM confirmed the last	
		that had been received were in October. The SBM added the forecast	
	8.2	had not changed since it was projected in January.	
	8.2	The SBM asked for approval from Governors to spend some of the	
		capital rollover on a door from the staffroom to the playground. This	
		was due to the corridor outside the staffroom being used as a safe	
		reflection space and the difficulty this caused for staff leaving the	
		staff room. This would cost 3-4K and quotes had been sought	
		previously. It had now become a necessity. A Governor queried	
		whether this door would also act a fire exit and this was	
		confirmed.	
		Governors agreed money from the capital rollover could be spent	
		on a door from the staffroom to the playground, on the caveat	
		that the correct procedure was followed for seeking quotes.	
9	1	ting Officer Checks	
	9.1	The HT and SBM confirmed that Accounting Officer checks had been	
		completed.	
10		t Staff Pay Award	
	10.1	The TBM explained that support staff pay was currently being re-	
		negotiated. Due to ongoing discussions involving unions this was	
		unlikely to be agreed until July. The TBM confirmed staff who were	
		due an increment would receive this in April and once the cost of	
		living increase was agreed it would be backdated.	
	10.2	The TBM advised Governors that from 1 April the Trust would be	
		going live with new payroll software. It was cloud based and so could	
		be accessed remotely if needed.	
			_

	Support	Staff Pay Award	
	10.1	The TBM explained that support staff pay was currently being re-	
		negotiated. Due to ongoing discussions involving unions this was	
		unlikely to be agreed until July. The TBM confirmed staff who were	
		due an increment would receive this in April and once the cost of	
		living increase was agreed it would be backdated.	1
	10.2	The TBM advised Governors that from 1 April the Trust would be	
		going live with new payroll software. It was cloud based and so could	
		be accessed remotely if needed.	
		· ·	e <b>3</b> of <b>10</b>
Sigr	ned:	Date:	



11	Monitor	ring Visit Reports (Business Management)	
	11.1	The Chair thanked the Vice-Chair for running the monitoring day in	
		his absence.	
	11.2	<ul> <li>T Scott ran through the Finance monitoring visit for Governors. The report would be added to GovernorHub by the Clerk following the meeting. T Scott highlighted focus had been on:</li> <li>The expense of growing to 2 forms of entry</li> <li>Review of disaster planning</li> <li>Coronavirus</li> <li>Asset register - the use of QR codes moving forwards had been discussed. The TBM informed Governors this system was used at RMGS and agreed to work with the SBM to set this up.</li> <li>The introduction of a cashless payment system. Governors agreed it was important a cash option was also available.</li> <li>School gates and the provision of parking in a local pub. The Chair agreed to write a letter of thanks.</li> <li>Governors noted the visit showed clear evidence robust systems were in place. They discussed the need for the next visit to have a clear agenda. The TBM suggested that the financial risk register</li> </ul>	
		could be used as a focus for the visit.  Action: Chair to write thanking local pub landlord for use of the car park at drop-off and pick-up	Chair
	11.3	The TBM informed Governors that the Trust had a new firm of auditors in place now and they would be looking to the risk registers and the Trust Audit committee to determine focus areas. T Wilson offered to be on the Audit Committee and M Brighton agreed to feed this back to the Trust Clerk.  Action: TBM to feedback the suggestion T Wilson join the Audit Committee.	ТВМ
	11.4	Financial Risk Register: Governors noted that everything that was within the schools control was green. Governors discussed issues with funding, which was largely outside the schools control and was partly due to being a growing school but not yet 2 form entry. The SBM highlighted the school just moved across into the higher costs for licences (eg CPOMS, parents evening system) because of its size.  The HT and DHT informed Governors they were working on a strategic plan to increase numbers joining the school in early years. Nursery numbers had been lower but were looking higher for the next academic year. The HT added she had been disappointed not to be a first choice school for more but hoped to gain children through being a second choice school. The school was looking to increase numbers by having a stand at the FoRPS summer fair and estate agent boards. A Governor asked about links with health visitors.	

	numbers by having a stand at the FoRPS summer fair and estate agent boards. A Governor asked about links with health visitors.	
Signed:	Pa(	ge <b>4</b> of <b>10</b>



		The SBM commented that 2 year checks were still done in the children's centre and Tots leaflets were put there but it was dependant on the health visitor promoting this.  Governors discussed ways to raise additional funds for the school. The HT commented they were doing outreach work for SEND. The SBM was looking at making a SIF bid but it was noted this was time consuming. The HT commented any help from the Trust with this would be appreciated. Governors discussed building relationships with local businesses, but it was noted this was a time consuming job and one that required particular skills. The shortage in SEN funding was also noted. The SBM and HT commented that the school was fortunate to have FoRPS to raise funds for the school. A Governor asked whether there was a good level of membership of FoRPS and the SBM confirmed there were always new members joining. Governors concluded there was not much that could be done to control funding or to challenge funding decisions made.	
40		4.57pm - the TBM and SBM left the meeting	
12		es Update (as required)	
	12.1	The HT informed Governors that the work on the gates was still	
		ongoing and there had been delays. There were a few leaks from	
		windows in the new build and work was booked for the Easter	
		holidays to resolve this. Medway had gone back to Enviro regarding	
		work in the car park to find a cheaper option. Tree roots and	
		drainage were a big issue.	
13		Exclusions	
	13.1	Refer to confidential minutes.	
	13.2	Governors noted the exceptional behaviour in the school. A Governor noted the use of de-escalation strategies had kept the number of exclusions low. It was noted that there was robust evidence the school was doing all it could. Governors asked what impact incidents, such as that which had taken place that day, had on the health of the HT and other staff. The HT commented it was emotionally draining and that more supervision would help.	
	13.3	Governors discussed the importance of attending exclusions training.	
		The Clerk commented she had recently attended training with D	
		Clarkson organised by Governance Connected and agreed to look into	
		what future training was planned.	
		Action: Clerk to investigate exclusions training run by Governance	
		Connected	Clerk
14	Monitor	ing Visit Reports (School Improvement)	
	14.1	Personal Development Behaviour & Welfare:	
		T Scott commented the Safeguarding notes had not been received	
		from D Clarkson yet. The Report would be uploaded to GovernorHub	

	index jour time respond would be aproduced to deverment as	
	Page 5 o	of <b>10</b>
Signed:	Date:	



## MINUTES OF THE LOCAL GOVERNING BOARD 10<sup>th</sup> MARCH 2020 3.45PM

		by the Clerk after the meeting. T Scott outlined that there had been	
		thorough questioning and the visit had noted the following:	
		<ul> <li>Class dojo was extremely useful for parental engagement and</li> </ul>	
		monitoring behaviour. It was linked to the school values.	
		Each class had a one cross system and learning walks were in	
		constant use	
		• The recent Ofsted visit had rated this area outstanding & fighting	
		was rare	
		<ul> <li>A comprehensive analysis of exclusions took place</li> </ul>	
		<ul> <li>Staff had training in positive handling</li> </ul>	
		<ul> <li>There is an inset day focused on behaviour</li> </ul>	
		• There were many strategies in place to support good behaviour.	
		This included the Hopscotch classroom. Governors noted this	
		was also mentioned in the SEND monitoring visit.	
		Dojo points were working well	
		<ul> <li>Attendance rates were above the national average and support</li> </ul>	
		was given from the AAP	
		<ul> <li>There was 1 exclusion at the time of the visit.</li> </ul>	
		Well-being within the school had been reorganised with the DHT	
		focusing on parent well-being and N Gordon focusing on staff	
		wellbeing. Governors asked the DHT if she thought she could	
		manage this workload and she confirmed this. A new leaflet	
		had been developed with details of staff support available. It was	
		agreed to circulate this to Governors.	
		<ul> <li>A growth mindset was encouraged within the school.</li> </ul>	
		<ul> <li>Benenden Health had not yet been fully agreed by the Trust.</li> </ul>	
		<ul> <li>An EdPsych was providing some supervision. But it would be good to seek a financial contribution from the Trust.</li> </ul>	
		The Chair commented that the visit showed a lot was embedded in	
		the culture and ethos of the school.	Clerk/HT
	443	Action: Clerk and HT to circulate staff well-being leaflet.	CIEINTI
	14.2	SEND:	
		The report was uploaded to GovernorHub before the meeting. P	
		Aldous summarised the SEND visit:	
		Attendance rates were discussed and it was noted that SEND     Attendance rates were discussed and it was noted that SEND	
		absence was slightly higher as there were complex needs but	
		these were well traced and logged. A Governor noted Ofsted	
		had commented they were happy with this area.	
		There was only 1 exclusion at the time of the visit and this	
		reflected the support and excellent policies and procedures in	
		place allowing issues to be de-escalated.	
		<ul> <li>Involvement from parents was good.</li> </ul>	
		<ul> <li>A school nurse visit reinforced school messages</li> </ul>	
		<ul> <li>Group supervision for SEND and safeguarding would be</li> </ul>	
		beneficial. Governors noted the HT had now arranged for an	
Į.		25.5.1.5.a.t estations noted the fir had non arranged for all	

Page **6** of **10**Signed: \_\_\_\_\_\_



		EdPsych to carry out supervision but this was something the Trust could perhaps support and may be of benefit to schools across the Trust.  Action: Clerk to ask CEO if supervision can be discussed at the	Clerk
		next HT Board	O.G. III
		Governors also noted a recommendation that speech and	
		language provision be reviewed trust wide. It was suggested that	
		a speech and language therapist be hired to work across all Trust	
		schools. Governors considered this may be financially beneficial	
		and may have a better impact on pupil outcomes.	
		Action: Clerk to ask CEO to consider hiring a speech and language	
		therapist to work across all trust school, based on feedback from	Clerk
		Governor monitoring	
		P Aldous thanked the Inclusion Manager for her time and passion.	
	14.3	Quality of Education: The monitoring reports had been uploaded to GovernorHub prior to the meeting. T Wilson summarised:	
		The visit was to triangulate the impact of the Power of Reading.	
		Governors had been able to see this in practice as well as quality	
		first teaching. Interventions across the school had been looked at	
		and the impact of targeted sessions seen. Monitoring had reinforced	
		that actions in the SDP had been implemented and the impact this	
		had on children. Behaviour had been exemplary and consistency in	
		behaviour management by all staff could be seen. The environment	
		had showed the high profile given to reading within the school,	
		which was captured in displays. There was a high level of speech and	
		language need and the impact of texts could be seen.	
		The Chair noted that the GB were improving at demonstrating	
		challenge in monitoring visits. It was agreed data could be reviewed	
		at the next Quality of Education visit, with a review of year 6 data at	
		the start of next academic year, when it would be available.	
		Action: Monitoring pairs to consider focus for next monitoring	Monitoring
	<b>6.</b> 1. 1	visits	Pairs
15		older Engagement	
	15.1	The Chair highlighted that Governor Day had risen the profile of	
		Governors with students and teaching staff. Meeting the School	
		Council had been useful. He also confirmed he would be writing to the pub landlord, enhancing links with the local community.	
16	Policies		
10	16.1	There were no policies requiring approval from Governors.	
17		Risk Register	
	17.1	The risk registers were uploaded to GovernorHub prior to the	
		i transport to the second of t	

		Page <b>7</b> of <b>10</b>
Signed:	Date:	· ·



		meeting.	
		Strategic Risk Register:	
		This was a short risk register and was positive with both areas green	
		and given the highest rating.	
	17.2	Students Risk Register:	
		There were three areas which were all green and with the highest	
		rating. Governors asked the HT if there was anything else she	
		considered she could change or improve. The HT did not consider	
		there was at the current time, and highlighted the recent	
		outstanding Ofsted rating in this area. She would review again in a	
		year. A Governor asked if the school had to close as a result of	
		coronavirus how this would affect attendance. The HT confirmed	
		the school would follow Government advice. For anyone having to	
		self-isolate they had been advised to authorise this.	
18	Clerk U		
	18.1	The Clerk informed Governors the Trust wide recruitment drive had	
		been approved and a banner had been delivered to display in the	
		school reception, Governors were asked for their help in 'spreading	
		the word'. An advert would be sent to parents once the Parent	
		Governor appointment process was complete.	
	18.2	The Clerk highlighted the celebration event and also informed	
		Governors the Circle Review Group had recently met. Views had	
		been fed back and the overall feeling was positive with some action	
		points moving forwards. The notes were on GovernorHub for all to	
		view.	
	18.3	Governors discussed the importance of deciding the focus of visits in	
		advance (as in action in 14.3) and perhaps seeking ideas for focus	
		areas from the Trust. It was noted this was easier for Quality of	
		Education which could focus on a different aspect at each visit. The	
		DHT commented it might be useful to look at Dojo, how it works in	
		the classroom and how it works in practice.	
	18.4	Some concerns were expressed about the time commitment of the	
		new circle model and repetition between monitoring visits and	
		discussions at LGB. The HT suggested holding an LGB in 3 of the	
		terms and monitoring days in the other 3 terms to combat this. It	
		was agreed the Chair and Vice-Chair would feed this back at the	
		next meeting of the Circle Review Group.	
		Action: Chair and Vice-Chair to feedback concerns and ideas at	Chair/Vice
		the next Circle Review Group meeting.	Chair
19	1	or Training Update and CPD	
	19.1	T Wilson reported she had attended training about supporting	
		children with gender identity issues in primary schools which she had	
		found extremely useful. Governors suggested this might be good	
		training to share.	
		Action: T Wilson to share training with other Governors	T Wilson

	Govern	or Training Update and CPD	
	19.1	T Wilson reported she had attended training about supporting children with gender identity issues in primary schools which she had found extremely useful. Governors suggested this might be good training to share.	
		Action: T Wilson to share training with other Governors	T Wilson
Sigi	ned:	Page Date:	e <b>8</b> of <b>10</b>



## MINUTES OF THE LOCAL GOVERNING BOARD 10<sup>th</sup> MARCH 2020 3.45PM

20	Review	ring and Approving the Governor Action Plan	
	20.1	The drafted Governor Action Plan was uploaded to GovernorHub prior to the meeting. All Governors confirmed they were happy to approve this.	
21	AOUB		
	21.1	It was noted that coronavirus had already been discussed. The DHT asked Governors for help with SATs in the week beginning 11 May.	
22	Confide	entiality	
	20.1	There was one confidential item under 13.1	
23	Impact	of Governance/Governors KPIs	
	23.1	<ul> <li>Some useful actions and suggestions had been made at Governor monitoring visits</li> <li>Good triangulation could be seen through monitoring</li> <li>The risk registers had been analysed effectively. It had been noted some areas were outside the schools control. However the registers had been scrutinised and the school held to account.</li> <li>Some recommendations had been made to the Trust and Governors were interested to see how these progressed.</li> <li>Governors noted the monitoring day had worked well, having a positive impact on the workload and well-being of Governors. Governors agreed to combine some monitoring areas at the next visit.</li> <li>Action: Quality of Education and SEND monitoring to be combined at the next visit and used to review data.</li> </ul>	Monitoring Pairs
		f next meeting: 7 <sup>th</sup> July at 3.45pm	
	The me	eeting closed at 6.05pm	

#### Actions

Item	Action	By/who
2.1	HT to send details of start date of this appointment to Clerk to update	HT/Clerk
	declaration of interests on GovernorHub	
6.1	Chair to email Trust Clerk with the LGB recommendation to be added to the	Chair
	next Trust Board agenda.	
6.2	DHT to contact previous Parent Governor applicant about standing for Parent	DHT
	Governor	
11.2	Chair to write thanking local pub landlord for use of the car park at drop-off and	Chair
	pick-up	
11.3	TBM to feedback the suggestion T Wilson join the Audit Committee.	TBM
13.3	Clerk to investigate exclusions training run by Governance Connected	Clerk
14.1	Clerk and HT to circulate staff well-being leaflet.	Clerk/HT
14.2	Clerk to ask CEO if supervision can be discussed at the next HT Board	Clerk
14.2	Clerk to ask CEO to consider hiring a speech and language therapist to work	Clerk
	across all trust school, based on feedback from Governor monitoring	
14.3	Monitoring pairs to consider focus for next monitoring visits	Monitoring
	Page <b>9</b> of <b>10</b>	

igned:	Date:
5	





		Pairs
18.4	Chair and Vice-Chair to feedback concerns and ideas at the next Circle Review	Chair/Vice
	Group meeting.	Chair
19.1	T Wilson to share training with other Governors	T Wilson
23.1	Quality of Education and SEND monitoring to be combined at the next visit and	Monitoring
	used to review data.	Pairs

		Page <b>10</b> of <b>10</b>
Signed:	Date:	